

# DATA MANAGEMENT STEERING COMMITTEE (DMSC)

THURSDAY, FEBRUARY 16, 2012

9:30 A.M. TO 12:05 P.M.

AOC SEATAC OFFICE, SEATAC OFFICE CENTER
18000 INTERNATIONAL BLVD., SUITE 1106, SEATAC

# **DRAFT MEETING MINUTES**

**Members and Alternates Present:** Rich Johnson, Chair, Larry Barker, William Holmes, Frank Maiocco, Cynthia Marr, and Barb Miner.

**AOC Staff:** Jennifer Creighton, Dan Belles, Bill Burke, Mike Walsh, Heather Williams, and Kathie Smalley.

## Call to Order

The meeting minutes for the November 17, 2011 meeting were deemed approved. Rich Johnson noted that this was one of the first face to face meetings held in quite awhile and the committee schedule is on the table for discussion. Mr. Johnson also announced that Jennifer is transitioning into a different role at the AOC, and that Heather Williams is her designated replacement.

## **Proposed Schedule Change**

The purpose of proposing a schedule change is to sync DMSC's efforts with the JISC meeting schedule which will allow the DMSC to have all project information and be prepared to make recommendations to the JISC (a proposed schedule was handed out with suggested dates just prior to JISC meetings). The committee accepted the proposed schedule.

## **Open Action Items**

- o Bill Burke to provide the SCDX Inventory of Services that defines all of the SCDX web services and the Increment each service is scheduled to be delivered. Also, identify which web services are considered bi-directional. (Completed on 3/8/2012)
- o DMSC Members to review the list of SCDX Inventory of Services and identify any additional services that they would need to be developed to make the SCDX more useful for their courts. (Follow up due by 4/19/2012)
- o Bill Burke to review any additional web services that DMSC members request for submittal to the AOC ITG process. *(Follow up dependent on above bullet)*
- o Cynthia Marr will follow up with Issaquah and Lakewood regarding economies of scale through statewide service level agreements with web services providers. (Follow up due by 3/1/2012)

# **Accounting Project Update** – *Jennifer Creighton*

Jennifer Creighton reported on the Project Status Bi-Weekly Report. The project is moving along on time; the first set of reports were released in December 2011 and second set of reports will be released in February 2012. A timeline was provided with handouts that is basically on an every other month release schedule. The difficulty of the project comes from moving the data from the source systems into the data warehouse and transforming it in a way that it makes sense for the

accounting reports. The first 6 reports on the timeline are staggered based on when the information is going to be available to create them. In August, all of the data will be in the warehouse (transformed) and the AOC will then want to look at the remaining reports and see if they can be released more quickly because the data will already be there.

Mr. Johnson requested that the members go back to their courts and validate they're getting what they need (from a Superior Court perspective). The available reports were announced via Release Notes to the listservs that use them, AOC's Kevin Ammons announces through the ITG process, and Mr. Johnson will advise the JISC. Ms. Creighton went on to describe the workgroup's process for vetting the reports.

Ms. Creighton announced there may be a change coming in reports for larger counties when they have Joint and Several Cases with multiple restitution recipients, due to some of the online programs running out of space and an inability to display all of the information. The Accounting Team hopes to have the information for those reports by August, and will try to fit those reports in without impacting the schedule (to be discussed at the next workgroup meeting).

## **Data Exchange Update**

## Vehicle Related Violations (VRV) Data Exchange Status Update – Mike Walsh

Mr. Walsh reported the Vehicle Related Violations project progress to members of the Data Management Steering Committee. VRV on boarding for Tier 1 pilot courts, Lakewood, Issaquah, and Kirkland is nearly complete. Kirkland has been processing VRVs since mid-December. Lakewood and Issaquah are working out the final implementation details with their web services providers. They should be processing tickets in the next few weeks. The committee asked Mr. Walsh to comment on why Kirkland was able to deploy the web services much sooner than Lakewood and Issaquah. Walsh felt that the added complexity of a third party service provider, like Redflex/CodeSmart or ATS, may be creating changes to service level agreements.

Cynthia Marr was going to follow up with Issaquah and Lakewood to determine if economies of scale could be attained by reaching statewide service level agreements with the web services solution providers thereby benefitting all court's on boarding projects. If it turns out to be an opportunity for process improvement, the DMSC will approach the JISC about the possibility of AOC generating statewide service level agreements for web services with the third party web service providers.

Mr. Walsh reported on the start of the VRV Tier 2 pilot with Fife, Tacoma, and Lynnwood, and the anticipated schedule dates for the JINDEX on boarding activities.

The committee questioned Mr. Walsh about the readiness for AOC to on board additional courts and activities following the conclusion of on boarding the pilot courts; especially in the areas of operational support and transaction capacity. The DMSC wants to have the future VRV courts determined and prioritized into tiers now. The DMSC will work through its representatives to determine what courts are ready to start their on boarding projects. Mr. Walsh stated that AOC would be ready to handle additional courts and that recent upgrades of BizTalk servers and services to support the increased capacity for both JINDEX and AOC were close to complete. As far as operational readiness, the VRV Pilot will include a plan to transition support from the Project Team to AOC maintenance and operations.

# Superior Court Data Exchange (SCDX) Status Update – Bill Burke

Mr. Burke presented the current status of the Superior Court Data Exchange (SCDX) project. The project has completed the development of SCDX Increment 1 which includes the delivery of core data exchange services and (10) SCDX web services. SCDX Increment 1 deliverables are being validated by the AOC project team. This validation is expected to be completed by February 22 and the AOC will then begin Quality Assurance (QA) testing of this increment.

Work has begun on SCDX Increment 2. This delivery is expected to be completed by the end of June 2012. Mr. Burke provided a high-level project schedule included with his presentation.

## Information Networking Hub (INH) Presentation – Dan Belles

Mr. Belles presented an overview of the Information Networking Hub (INH) program and current status. The overview included a brief history of the INH project, the primary problems (current and future) it is expected to resolve and a high level description of the proposed solution. Mr. Belles also presented information on the INH program components to be built, including data governance and data quality, the data exchange services to be provided and a high level project timeline.

Mr. Belles concluded the presentation with a discussion of the INH Program risks, the relationship to the SCDX and SC-CMS projects, and concluded with a brief summary of what courts will need to do to use the INH. The DMSC members discussed their role in the INH governance, especially in the area of data governance and data quality. They agreed that further discussion with AOC leadership was needed to clarify their role in the project.

The meeting adjourned at 12:05 p.m.

	<b>T</b>										
	Initiative: ITG 009: Add Accounting Information to the Data Warehouse  JIS Operational Plan: Initiation										
Reporting Period 3/31/2012 - 4/14/2012											
Project Sponsor(s): Rich Johnson (DMSC Chair)					IT Proje N/A, B			lanager i	s providir	ng backup	
Business Area Manager: William Cogswell (Acting)  Consultant/Contracting Firm: N/A											
<b>Description:</b> This project is a result of the approval and prioritization of <u>IT Governance request</u> <u>009 (ITG 09)</u> . This request identified eleven reports that are either unworkable in the mainframe format or are new reports to be created.											
Business Benefit: These reports will give the courts better tracking of accounting information, better budget and revenue forecasting, new or improved audit and operational reports, and the ability to answer accounting inquiries from other agencies.  This is a multi-court level request, bringing value to both the Superior Courts and to the Courts of Limited Jurisdiction.											
Dusiness	Impro Decis	ove sion Mal	king 🗵	Improve Information	n Access		Improve or effici	e Service ency	×	Manage Risks	X
(10.00000000000000000000000000000000000	Maint busin	tain the less	X	Manage the costs	X	Increase organizat capability		×	Regulato or manda	ry complian te	ice
								<i>(</i> 2)			
JISC Approv Budget	/ed	\$	cated (Don't	fill in )			Actual	(Don't fill	in)		
(green=on schedu yellow=potential o current risks,	Current Status (green=on schedule, yellow=potential or current risks, red=significant risk to cost, schedule,								•		
Progress: (bar is table cells, red is border March 2012 – 15%											
to update)											
Phase (what phase is project currently in	ct C	⊃ I	nitiate		Planr	ning	×	Execut	e	□ Close	
Schedule	F	Planne	d Start Da	ate: Aug 20	011		Planne	ed Com	oletion Da	ate: Jan	2013
Jenedule		Actual Start Date: Aug 2011						Estimated Actual Completion Date:			

	Activities Completed		Impact/Value
<b>√</b>	Completed RDS and prototypes for "Detail of A/R type codes entered, paid, outstanding" schedule for release in April 17.	<b>√</b>	In process of obtaining user final approval of report
✓	Completed requirements for first review for "Summary of A/R type codes entered, paid, outstanding" for review by the work group at their March 20 meeting.	<b>√</b>	Obtain complete user requirements
✓	Began design of tables for reports 5 based on additional business requirements	✓	Obtain complete user requirements
✓	Finalized modifications to obligation history and obligation summary tables to support report 3 and 4 .	✓	Provide data for requested reports
✓	Continued design of new trust table to support" Cases with A/Rs Paid-in-Full – INCLUDING TRUST".	✓	Provide data for requested reports
<b>√</b>	Began design work on tables to support reports 6 and 14	✓	Provide data for requested reports
<b>√</b>	Completed requested changes for obligor and obligation detail reports to add additional person information. Scheduled for April 17 <sup>th</sup> release.	<b>√</b>	Provide additional information for reports
<b>√</b>	Completed requested changes for Cases with ARs Paid- in-Full to optionally exclude disposed cases from the report. Scheduled for April 17 <sup>th</sup> release.	<b>V</b>	Enable users to process smaller reports
	Activities Planned		Impact/Value
<b>✓</b>	Release "Summary of A/R type codes entered, paid, outstanding". Scheduled for June release	~	Obtain user approval
<b>√</b>	Begin RDS for	✓	Provide new accounting reports, or improve existing reporting capabilities
<b>✓</b>	Begin design of RDS for "Monthly interest accruals associated with A/R type codes"	<b>V</b>	User 1 <sup>st</sup> review of requirements and prototype
<b>√</b>	Complete design of interest, trust, and revenue table and obtain design committee approval; begin loading data to development environment. Need for report 5 and 6	<b>V</b>	Provide data for requested reports

# **Risks Management**

Risk Events	High/ Medium/ Low	Risk Mitigation
Space requirements for report development on production server is insufficient	• Low	Infrastructure needs to increase disk partitioning and add additional space

# **Additional Comments**

## Approved report priority list

	Cases with A/Rs Paid-in-Full – EXCLUDING TRUST	Released to production 12/20/2011
	Cases with finding date and A/Rs in "potential"     status	Released to production 2/21/2012
Group A	Detail of A/R type codes entered, paid,     outstanding	Scheduled for release 4/17/2012
	Summary of A/R type codes entered, paid, outstanding	2 <sup>nd</sup> review scheduled 5/15/2012 Scheduled for release 6/17/2012
	Monthly interest accruals associated with A/R type codes	1 <sup>st</sup> review scheduled 5/15/2012
	Remittance Summary by BARS codes	
Group B	7. Cases with A/Rs Paid-in-Full – INCLUDING TRUST	
0.000.00	A/R balance by type, A/R and payment aging	
Group C	Collection case information	
Group D	Collection reports for parking cases	
	11. Legal Financial Obligation (LFO) Report	
	12. PMR: Detail/Summary aged accounts receivables	
Group B	PMR: Detail/Summary of accounts assigned to various stages of collections	
	<ol> <li>Case Financial History Report (CFH) – received and ordered</li> </ol>	

Project: Vehicle Related Violations (VRDX) Operational Readiness											
Reporting Period: 03/17/12 – 3/30/2012											
Executive Sp Data Manage Rich Johnson	emer	nt Steeri		tee		IT Project Manager: Michael Walsh Michael.walsh@courts.wa.gov 360-705-5245					
	Business Area Manager:  Jennifer Creighton  Consultant/Contracting Firm:  NA										
			. 1 . 1 1 . /	. C /\	(D) ()						1.6
Description											
violations as r											
											p and build data
exchanges for											
											re making VRV
broadly availa											
				erforma	ince tuning	j, infrastru	ıctuı	re setup, an	d trans	ition to ISD (	Operations for
ongoing supp											
Business B											
eventual state	ewide	e implen	nentation. 7	Γhe ong	oing work	will impro	ve p	performance	e for the	· VRV pilot a	pplication with
the goal of ha											
optimal enviro	onme	ent confi	guration fo	r ongoir	ng support	and main	tena	ance. The C	ustome	er Website fo	or Data Services
is ready for th	e ex	tended p	oilot.								
Business	Impr	rove Deci	ision _	Improve	е	X	Imp	prove Service	e 🗵	Manage	
Drivers	Mak	ing		Informa	ation Access		or (	efficiency		Risks	
(please X	Mair	atain tha		Manag		Increase			Pogulo	tory complian	200
Maintain the business Manage the costs					organiza		al $\square$	or mar	atory compliar		
						capability	<u> </u>		or mar		
JISC Appro	ved	Alloc	ated (Don't f	fill in )			A	ctual (Don't fi	ll in )		
Budget		\$									
<b>Current Sta</b>	tus										
(green=on sched	lule,										
yellow=potential	or		Scope		Sch	nedule				Budget	
current risks, red=significant ris	ek to	1	3cop <del>e</del>		301	leuule				Buuget	
cost, schedule,	ok to										
deliverables.)											
Status Notes											
<b>T</b> : 0											
											ents to DES for
of the Tier 2 gr				s reporti	ng a 30 day	delay in tr	ieii (	current releas	se group	o. This has pu	ushed the start of
of the fiel 2 git	oup c	out to ivia	y 13t.								
Next steps: Wo	ork wi	th the Tie	er 2 courts (I	Lynnwoo	d, Fife, and	Tacoma)	on th	ne on-boardir	ng collab	orartion with	JINDEX and the
Department of				,	, , , , , ,	,			J		
•		•									
Work on transit			V on boardi	ng proce	ss to Opera	itions is in	orgr				
Progress : (	`							Sept - 60%			
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update)											
Phase (what											
phase) is			nitiate		☐ Planr	nina	$\boxtimes$	Execute		□ Close	
project currently	У		iniaio		_ I IUIII	ıg	ت	LACCULO			
in											
Cabadula		Planne	d Start Dat	te: 3/22	2/2010		Pla	anned Com	pletion	<b>Date:</b> 6/30	/2012
Schedule Actual Start Date: 2/24/2010					۸۸	tual Comp	lotion !	)ata:			

V	VEEKLY IS	D PRO	JECT REPORT						
Activities Complete	ed		Impact/Value						
✓ Business and Technical assessments have been received and business rooting rules defined.			These are the technical requirements DES requires to set up the web service connectivity.						
Activities Planned	l		Impact/Value						
° Prep for JINDEX on boarding	g			nical assessment forms, submit to X release group and start date.					
° Complete the Maintenance	Fransition Plan			ainability of VRV to the Operations.					
Milestones Planned and Accomplished									
Milestone	Original [	Date	Revised Date	Actual Date					
On-board Tier 1 (Issaquah, Lakewood)	4/01/20	011	3/1/2012	3/13/2012					
On-board Tier 2 (Tacoma, Lynnwood, and Fife)	5/01/20	D11	June 2012						
Complete VRV Maintenance Transition	6/1/20	11	July 2012						
Risks Management									
Risk Events	High/ Medium/ Low		Risk M	litigation					
Additional Comments									

Initiative: Superior Court Data Exchange (SCOMIS DX)										
			Reporting	Period: 03	/19/12 – 03/30/12					
Executive Spor			IT Project		(000) 70	4 4004				
	a Management Stee				ill Burke (360) 70					
Rich Johnson, Chair of Committee bill.burke@courts.wa.gov  Business Area Manager: Bill Cogswell Consultant/Contracting Firm: N/A										
-	<b>Description:</b> The Superior Court Data Exchange project will deploy a Data Exchange that will									
enable all local court Case Management Systems to access the Superior Court Management										
Information System (SCOMIS) services via a web interface using a standard web messaging										
·	format. The project scope consists of deploying (63) web services that will be available to all local court Case Management Systems.									
	efit: The project		a consistent.	defined se	et of standards	and standard				
	lutions for sharir	•								
	the AOC and its	_			• , ,	• •				
•	Eliminate redund	dant data entr	у							
•	Improve data ac	curacy								
	Provide access				_					
	Reduce support									
					Improve Service Manage Sisks					
(places Y	aintain the	Manage	Increase	_	Regulatory complia	ance or —				
hov)	siness	the costs	organization capability	al <b>4</b>	mandate					
			capasinty							
JISC Approve	d Allocated (Don't	fill in )	A	ctual (Don't fill	in)					
Budget	\$									
Current Status	3									
(green=on schedule,										
yellow=potential or current risks,	Scope	So	chedule	•	Budget					
red=significant risk to cost, schedule,										
deliverables.)	2)/2									
Status Notes: SC took longer than	DX Production Incre	ement 1 is 8 wee	eks behind sch	edule. Deve	lopment, testing a	and AOC validation				
Progress : (ba				SCDX Inci	ement 1 - March - 9	5%				
table cells, red is						100%				
to update)										
Phase (what										
phase) is	□ Initiate	□ Pla	nning <b>A</b>	Evecute	Close					
project currently	□ Initiate	□ Pla	nning <b>4</b>	Execute	□ Close	1				
project currently in  Schedule	Original Start Da	ate: 1/2/2011	Or	iginal Com <sub>l</sub>	oletion Date: 7/1/	2012				
project currently in	Original Start Da	ate: 1/2/2011	Or Pl	iginal Comp	pletion Date: 7/1/	2012				
project currently in  Schedule	Original Start Da Planned Start Date Actual Start Date	ate: 1/2/2011 ate: 1/2/2011 e: 1/2/2011	Or PI Ac	iginal Comp anned Compl etual Compl	pletion Date: 7/1/ pletion Date: 12/3 etion Date:	2012 31/2012				
schedule SCDX Schedule	Original Start Da	ate: 1/2/2011 ate: 1/2/2011 e: 1/2/2011 ate: 8/29/2011	Or PI Ac	iginal Comp anned Compl tual Compl iginal Comp	pletion Date: 7/1/ pletion Date: 12/3 etion Date: 1/3	2012 31/2012 1/2012				
schedule SCDX	Original Start Da Planned Start Da Actual Start Date Original Start Da	ate: 1/2/2011 ate: 1/2/2011 e: 1/2/2011 ate: 8/29/2011 ate: 8/29/2011	Or Pl Ac Or Pl	iginal Comp anned Compl tual Compl iginal Comp	pletion Date: 7/1/ pletion Date: 12/3 etion Date: 1/3 pletion Date: 5/1	2012 31/2012 1/2012				

	DI-WELKI		D PROJECT REPORT						
Increment 2	Planned Start Date: 2/1/20	012	Planned Completion Date: 6/20/2012						
	Actual Start Date: 2/1/20	012	Actual Completion Date:						
Ac	tivities Completed		Impact/Value						
Sierra S Docume services associal Person	C has completed reviewing (9) ystems Technical Design ents for SCDX Increment 2 wells. These web services are sed with Case Participant and Alias web services. This revied minimal changes to these dents.	b	These documents define the detailed web service designs and need to be approved by the AOC prior to Sierra Systems to begin software implementation						
SCDX Ir on Marc delayed associat	C completed the deployment of completed the QA environment 1 to the QA environment 28. This deployment was due to AOC resource limitationed with Disaster Recovery and procedures validation.	ment	This deployment is necessary to begin formal AOC QA testing of SCDX Increment 1.						
✓ A Kick-of AOC Jate assigning develop The Jav Update house wo f April 10 this develop understate	off Meeting was conducted with va team on March 20 to begin g SCDX Increment 4 web serment to the AOC Java develop a team identified the Case Serment to the developed in vith an estimated completion downward. Once the team has completelopment, they will have a better anding of the amount of time to complete additional web	vice pers. al n- late	This effort is intended to provide an opportunity for the AOC Java team to gain some SCDX development experience and off-load some of the web services that Sierra Systems will need to develop. Since the AOC Java team will need maintain the SCDX following the completion of the project, this effort is intended to provide the Java team with the opportunity to gain that experience while the Sierra Systems team is engaged on the project.						
model/p using the will inclusion - A we and Couter - SCE tem to the - An etem developed - AOO define supp This door similar to the Vehi and will	C is working on developing a rocess to onboard a Court to be SCDX. This onboarding product the following components: eb portal containing document standards required by a remort to interface to the SCDX. DX Interface implementation plate/steps required for interface SCDX. estimate of the AOC time requipport a remote court in their elopment of an interface to the DX.  C Service Level Agreement that hes the AOC level of production cort for the SCDX cumentation is being developed the documentation developed the Related Violation (VRV) put be used to assist Pierce Counday.	begin begin beess tation bete tation bete tation bete tation bete tation between	Having a well defined SCDX Court onboarding process will provide remote Courts with the necessary information for planning and implementing their SCDX Interface development effort and give the AOC a resource estimate of the support required from the AOC to support this effort.						
	ctivities Planned		Impact/Value						
SCDX Ir	C QA team will continue testin ncrement 1 web services. he SCDX performance tests in		These are formal tests by the AOC to confirm that SCDX Increment 1 meets the AOC documented requirements.  Provide an estimate of the SCDX performance that can be						
		<ul> <li>Re-run the SCDX performance tests in the AOC QA environment.</li> <li>Provide an estimate of the SCDX performance that can be expected in production.</li> </ul>							

Milestones Planned and Accomplish		אל עכ	OJECT REPORT				
Milestone	Original D	ate	Revised Date	Actual Date			
SCDX Development Complete  – Prod Increment 1	11/16/20	)11	12/16/2011	1/27/2012			
SCDX Verification & Validation Complete – Prod Increment 1	12/15/20	)11	1/31/2012	1/27/2012			
Start SCDX Increment 2 Development	2/1/201	2	2/1/2012	2/1/2012			
Start SCDX QA Testing	12/15/20	)11	3/23/2012	3/28/2012			
SCDX Production Increment 1 Complete	1/31/20	12	5/11/2012				
Complete SCDX Increment 2 Development	5/1/201	12	5/1/2012				
Complete SCDX Increment 2	6/20/20	12	6/20/2012				
Risks Management							
Risk Events	High/ Medium/ Low	Risk Mitigation					
There is a potential scope increase for SCDX Increment 2 due to (3) Judgment web services that are part of the family of web services scheduled for Increment 2.		Sierra Systems is evaluating the degree of commonality between the current Increment 2 web services and these (3) Judgment web services to determine whether there is a cost or schedule impact.					
The SCDX web services design may have been missed some functionality or data required to eliminate dual data entry between a remote Case Management System and SCOMIS.	Medium	While the SCDX web services design was developed jointly with the Pierce County LINX team, some functionality or data may have been missed during the design phase. Any design issues will be identified when the LINX team attempts to begin using these web services. If any requirement gaps are identified, the SCDX project team will assess resolving these gaps.					
There are a number of non-critical Increment 1 punchlist items that are scheduled to be completed during Increment 2 implementation. There is a potential risk that there might be a	Low	The current list of punchlist items are not expected to impact Increment 2 schedule. Sierra Systems will implement these punchlist items concurrently with Increment 2, so that Increment esting can be used to validate both Increment 2 and Increment punchlist items.					
schedule impact to Increment 2.	T.	March 30 – no development schedule issues have been iden concerning the SCDX Increment 1 Punchlist; this risk is Close					
schedule impact to increment 2.							

BI-WEEKLY ISD PROJECT REPORT									
Initiative: Implement Information Networking Hub and Services (INH)									
			Repo	rting Perio	d March 19 -	March 30, 2012			
onsor(s):		IT Project I	Manager:						
Vonnie Diseth (Director/CIO)  Jeff Hall (AOC Administrator)  Dan Belles									
Business Area Manager: Jennifer Creighton Consultant/Contracting Firm: SOOS Creek									
<b>Description:</b> The Information Networking Hub (INH) has been initiated as one of three separate Project/Program tracks in the ISD Transformation. While the INH is being built to support the implementation of a Superior Court Case Management System (SC CMS), it is also building a foundation for data exchanges with other COTS packages and local court systems.									
The INH is the required future state architecture needed to support information exchanges between the JIS central database, SC CMS and other local systems. This Project involves a core team of internal and external resources with the experience and knowledge of AOC systems, that will build a robust enterprise architecture capable of exchanging messages from disparate systems with one common messaging standard.									
ment of two service priority based on t	es. Initially, the he needs of the	component SC CMS in	ts of the I	NH will b n, but will	e developed continue to	d in a			
nefits:									
		ralized and	d local a	pplication	ns that pro	vides better			
	•	•	•			anisms that			
	•		• .	rovide fle	exibility and	the ability			
trally managed da	ata repository go	verned by	data stan	dards ar	nd quality				
tralized security fr	amework that c	an meet the	e needs fo	or ensuri	ng data is s	ecure			
		•	productiv	ity, adv	ance deci	sion-making			
	Improve Information Access				Manage Risks				
/aintain the ⊠	Manage the costs	Increase							
	Implement Information (Director/CIO) Administrator)  a Manager: Jennifer  The Information I ram tracks in the ion of a Superior (Director Adata exchanges and and external reposition of two services or the INH project of two se	Implement Information Net  Insor(s):  (Director/CIO) Administrator)  In Manager: Jennifer Creighton  The Information Networking Hub ram tracks in the ISD Transformation of a Superior Court Case Man or data exchanges with other COT one required future state architectu JIS central database, SC CMS at anal and external resources with the objust enterprise architecture capa one common messaging standa  se of the INH project includes the ment of two services. Initially, the priority based on the needs of the needs for other COTS application onefits:  ation of current and future cent mer experience and information real-time information exchange ates the sharing of data and dram of architecture that aligns with la iver new customer requests in a ti trally managed data repository go tralized security framework that con one customer interfaces to onlities and aid in access to justice  Improve Decision Manage  Manage  Manage	Implement Information Networking  Insor(s):  (Director/CIO) Administrator)  In Manager: Jennifer Creighton  The Information Networking Hub (INH) has ram tracks in the ISD Transformation. While ion of a Superior Court Case Management Sor data exchanges with other COTS package the required future state architecture needed. JIS central database, SC CMS and other located and external resources with the experient objust enterprise architecture capable of exchanges the incommon messaging standard.  In See of the INH project includes the development of two services. Initially, the component priority based on the needs of the SC CMS in needs for other COTS applications and local mefits:  In ation of current and future centralized and mer experience and information  In architecture that aligns with latest technologies the sharing of data and dramatically red are the sharing of data and dramatically red are requested in a timely manner trally managed data repository governed by tralized security framework that can meet the need customer interfaces to improve belitities and aid in access to justice  Improve Decision Improve Improve Improve Decision Improve Improve Organization arganization organization org	Report (Director/CIO) Administrator)  The Information Networking Hub (INH) has been initiarized tracks in the ISD Transformation. While the INH ion of a Superior Court Case Management System (Sor data exchanges with other COTS packages and locate required future state architecture needed to support JIS central database, SC CMS and other local system and and external resources with the experience and knows the interprise architecture capable of exchanging management of the INH project includes the development of the Interprise architecture capable of exchanging management of the Interprise architecture and information and local systems interprise architecture and future centralized and local and management of the Interprise architecture that aligns with latest technology to priver new customer requests in a timely manner trally managed data repository governed by data stan trallized security framework that can meet the needs for need customer interfaces to improve productive interprise and aid in access to justice Improve Decision Improve Information Access Improve Service or efficiency or	Reporting Perio  Reporting Perio  Reporting Perio  Reporting Perio  Reporting Perio  IT Project Manager:  Dan Belles  Consultant/Contracting Firm: 3  A Manager: Jennifer Creighton  The Information Networking Hub (INH) has been initiated as or arm tracks in the ISD Transformation. 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Actual (Don't fill in )

JISC Approved Budget

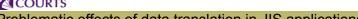
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Allocated (Don't fill in )

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(green=0 yellow=p current ri	ificant risk to edule,		Scope	•	Se	chedule		•	Budget	•			
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	Ac	tiviti	es Completo	ed		Impact/Value							
✓	team mee	tings t	orise Data Repo to identify scope I central data re	e and t	asks	<ul> <li>Provides a central INH database to store statewide shared data in a standard format that will be made accessible to courts through data exchanges</li> </ul>							
✓			on the INH Ted Byford, Soos		Lead Plan	<ul> <li>Provides detailed technical guidance on development and implementation strategy for INH foundation components and data exchange services based on real world experience and practices</li> </ul>							
✓	Updated I	NH Pr	oject Planning	Matrix		i	<ul> <li>Matrix of individual INH projects helps define, interdependencies, project deliverables, milestones, and resources for improved planning and coordination</li> </ul>						
	Α	ctivi	ties Planne	d		Impact/Value							
✓	✓ Implement INH Technical Lead Plan – Assign tasks to resources, provide templates and expected completion dates				✓ Provides detailed technical guidance on development and implementation strategy for INH foundation components and data exchange services based on real world experience and practices								
✓			t lead meeting Exchange Cons		el Byford,	6	and re	des INH Project Tea esponsibilities and a nical Lead Plan		information on roles rom the INH			
✓	and Servi	ce Dev	on Enterprise Davelopment Fran	nework	projects		Servic subse	des INH foundation ces and future data equent phases of IN	exchange dev H	velopment in			
✓	Complete	INH p	roject charter fo	or signa	ature	√   t	Provid the buguida	des authority and di udget, scope, sched nce to manage issu	rection for the ule, and resou es, risks, and	project constraints.			
✓			ine project sche		for tasks	✓	guidance to manage issues, risks, and project constraints.  Provides detailed list of tasks, durations, completion dates for managing schedule.						

Milestones Planned and Accomplished	1				
Milestone	Original Date	Revised Date	Actual Date		
Complete Project Initiation	July 2011	Dec 2011	Feb 2012		
Complete Project Charter	July 2011	Jan 2012	Feb 2012		
Obtain Project Charter Approval	July 2011	Jan 2012			
Determine Project Timelines	Aug 2011	April 2012			
Develop Baseline Project Schedule	Feb 2012	April 2012			
Complete high level resource plan	Aug 2011	Feb 2012	Dec 2011		
Validate Technology Infrastructure	Oct 2011	Dec 2011	Dec 2011		
Obtain finalized list of Business Services	Oct 2011	Dec 2011	Feb 2012		
Contract with Data Exchange Consultant	Jan 2012	Feb 2012	Feb 2012		
Establish INH Foundation & Framework	Dec 2012				
Implement Two Pilot Services	June 2012				
Risks Management					
Risk Events	High/ Medium/ Low	Risk Mitigation			
The implementation of INH is a new and complex endeavor for the resources at AOC. The need to clearly define and agree on the architecture to incrementally build the future state is critical to the success of this project. The risk is being able to clearly identify the work efforts required to:  Deploy Pilot Services to Production Implement the INH foundation components Implement the INH that supports the integration of the SC-CMS COTS and local systems in the future	High	<ul> <li>Architecture design will follow new Enterprise Architecture approval processes</li> <li>Use the experience and knowledge gathered from the technical validation and from SC DX project to build the first two Pilot services</li> <li>A Pilot deployment in a production environment will provide the opportunity to ensure the architecture is in alignment with the vision and will re-enforce that the technology roadmap is correct</li> <li>EA will assign an Information Solutions Architect with experience with implementing data exchanges and message orchestration</li> <li>Hire an external Data Exchange Technical Consultant with real world experience to validate and lead the development and implementation of a production ready INH</li> <li>A phased implementation strategy focusing on the requirements for developing and deploying the first Pilot services and foundation components supporting the SC CMS project to ensure INH is ready when needed</li> </ul>			

miscalculations in cost and time estimates and ultimately project delays or failure.  Budget  Project delays or failure.  Budget  Project effort depends on funding from original transformation budget. However the scope of INH is much broader than the scope as defined in the transformation efforts and some funding to cover the estimated costs to complete INH work efforts are working on multiple projects with competing proifties resulting in resource availability conflicts and delays  SC – CMS Cordination  Pacility of this technical effort to AOC Leadership in a timely fashion for resolution  INH Strategy and roadmap should be validated by outside an Technical Data Exchange consultant to identify appropriate solution and minimize/reduce scope creep and/or change Consultant to identify appropriate solution and minimize/reduce scope creep and/or change Consultant to identify appropriately appropriately associated to the INH project test with competing priorities resulting in resource availability conflicts and delays  SC – CMS Cordination  Pacility of this continue to work with the Leadership Team clarify the prioritization of projects and to appropriately assign a priority to INH  Continue to work with the PMs of the SC DX, SC CMS and COTS Prep projects to coordinate efforts and identify interdependencies and opportunities for efficiency among projects  CMS cordination  Med  Continue to work with the Leadership Team clarify the prioritization of projects and to appropriately assign a priority to INH  Continue to work with the PMs of the SC DX, SC CMS and COTS Prep projects to coordinate efforts and identify interdependencies and opportunities for efficiency among projects  CMS cordination  SC CMS and INH Core teams should have ongoing communications regarding the content of the feasibility study and COTS requirements to avoid misinterpretation or misunderstanding of the common technical goals for SC-CMS and the dependencies on the INH. Presentation of Feasibility study and COTS requirements to the feasibility stud	BI-M	EEKLY ISD PE	ROJECT REPORT
Project effort depends on funding from original transformation budget. However the scope of INH is much broader than the scope as defined in the transformation efforts and some funding has been removed. There is not enough funding to cover the estimated costs to complete INH in support of CMS over the entire project timeframe.  Resource Allocation  Resources required to complete INH work efforts are working on multiple projects with competing priorities resulting in resource availability conflicts and delays  SC – CMS Coordination  Detailed technical requirements from the SC-CMS COTS project are not clearly communicated to the INIH project team in order for the program support the SC CMS integration when needed  Project effort depends on flNH (e.g. SCDX, ITG27, Spokane, and SC-CMS) Little at the scope and school with data exchange skills and experience where possible occuring the repossible of continue to refine the high level budget estimates as information becomes available to support requests for supplemental legislative funding needed  Continue to work with the Leadership Team clarify the prioritization of projects and to appropriately assign a priority to INH  Continue to work with the Leadership Team clarify the prioritization of projects and to appropriately assign a priority to INH  Continue to work with the Leadership Team clarify the prioritization of projects and to appropriately assign a priority to INH  Continue to work with the Leadership Team clarify the prioritization of projects and to appropriately assign a priority to INH  Continue to work with the Leadership Team clarify the prioritization of projects and to appropriately assign a priority to INH  Continue to work with the Leadership Team clarify the prioritization of projects and to appropriately assign a priority to INH  Continue to work with the Leadership Team clarify the prioritization of projects and to appropriately assign a priority to INH  Continue to work with the Leadership Team clarify the prioritization of projects and to appro	<ul> <li>Large – multi-year effort to implement INH. Inadequately plan may result in costly miscalculations in cost and time estimates and ultimately</li> </ul>	High	<ul> <li>efforts required to support SC-CMS</li> <li>Conduct phased implementation and improvement of service development</li> <li>Continue to provide visibility on the complexity of this technical effort to AOC Leadership</li> <li>Continue to escalate critical technical and project issues and decisions to AOC Leadership in a timely fashion for resolution</li> <li>INH Strategy and roadmap should be validated by outside an Technical Data Exchange Consultant to identify appropriate solution and</li> </ul>
<ul> <li>Resources required to complete INH work efforts are working on multiple projects with competing priorities resulting in resource availability conflicts and delays</li> <li>CCMS and COTS Prep projects to coordinate efforts and identify interdependencies and opportunities for efficiency among projects</li> <li>Detailed technical requirements from the SC-CMS COTS project are not clearly communicated to the INH project team in order for the program support the SC CMS integration when needed</li> <li>CMS integration when needed</li> <li>Clarify the prioritization of projects and to appropriately assign a priority to INH</li> <li>Continue to work with the PMs of the SC DX, SC CMS and COTS prepicets to coordinate efforts and identify interdependencies and opportunities for efficiency among projects</li> <li>SC CMS and INH Core teams should have ongoing communications regarding the content of the feasibility study and COTS requirements to avoid misinterpretation or misunderstanding of the common technical goals for SC-CMS and the dependencies on the INH. Presentation of Feasibility study content should be provided to INH team to ensure a clear understanding</li> <li>Hold regularly scheduled meetings between INH technical team and the "to be" technical team for RFP selection to ensure project interdependencies are tracked and coordinated</li> </ul>	Project effort depends on funding from original transformation budget. However the scope of INH is much broader than the scope as defined in the transformation efforts and some funding has been removed. There is not enough funding to cover the estimated costs to complete INH in support of CMS over the entire	High	<ul> <li>products to develop components of INH (e.g. SCDX, ITG27, Spokane, and SC-CMS). Utilize internal resources and tools with data exchange skills and experience where possible.</li> <li>Continue to refine the high level budget estimates as information becomes available to support requests for supplemental legislative</li> </ul>
<ul> <li>Detailed technical requirements from the SC-CMS COTS project are not clearly communicated to the INH project team in order for the program support the SC CMS integration when needed</li> <li>Going communications regarding the content of the feasibility study and COTS requirements to avoid misinterpretation or misunderstanding of the common technical goals for SC-CMS and the dependencies on the INH. Presentation of Feasibility study content should be provided to INH team to ensure a clear understanding</li> <li>Hold regularly scheduled meetings between INH technical team and the "to be" technical team for RFP selection to ensure project interdependencies are tracked and coordinated</li> </ul>	Resources required to complete INH work efforts are working on multiple projects with competing priorities resulting in resource	High	<ul> <li>clarify the prioritization of projects and to appropriately assign a priority to INH</li> <li>Continue to work with the PMs of the SC DX, SC CMS and COTS Prep projects to coordinate efforts and identify interdependencies and opportunities for</li> </ul>
Additional Comments	Detailed technical requirements from the SC-CMS COTS project are not clearly communicated to the INH project team in order for the program support the SC	<mark>Med</mark>	<ul> <li>the dependencies on the INH. Presentation of Feasibility study content should be provided to INH team to ensure a clear understanding</li> <li>Hold regularly scheduled meetings between INH technical team and the "to be" technical</li> </ul>
	Additional Comments		



# Problematic effects of data translation in JIS applications.

### Request Status Summary

#### **Awaiting Endorsement Request Status**

#### Request Detail

Requestor Name:

Divin, Wes M

**Origination Date:** 

01/23/2012 Requestor Email:

wes.divin@courts.wa.gov

Requestor Phone:

704-5507

Recommended Endorser:

Data Management Steering Committee

**Request Type:** Change or Enhancement

Which Systems are affected? Judicial Information System (JIS)

Superior Court Management Information System (SCOMIS)

Data Warehouse

Juvenile and Corrections System (JCS) Judicial Receipting System (JRS) Judicial Access Browser System (JABS) Possible Case History (PCH)

Data exchanges. New case management system.

Case and Criminal History (CACH)

Other affected Systems / Business

**Processes** 

**Business Area:** 

**Communities Impacted:** Appellate Court Judges Appellate Court Clerks Superior Court Judges

County Clerks

**Superior Court Administrators** 

**CLJ Judges** CLJ Managers

Family and Juvenile Law Judges Juvenile Court Administrators

State Agencies Public and Other Users

Impact if not Resolved: High

Impact Description:

High impact by data corruption.

Medium to low impact by data inconsistency, depending on the volume and type of the inconsistent data.

## What is the Business Problem or Opportunity

#### The Problem.

The JIS mainframe applications perform data translation on input data, e.g. lower case to upper case. The translations were orginally implemented to prevent input and storage of inconsistent or garbage data. With the use of more PC based applications by the courts the translations may affect the quality of data in the JIS applications and affect exchanges of data between JIS and client courts' and other agencies' applications.

- There is potential for corruption of data in JIS.
- 2. There is potential for inconsistent data in JIS.
- 3. Corrupt or inconsistent data may cause problems using the data in JIS applications and in exchanging data with court and agency client

The translations are described in detail below under Technical Details.

### What this means for data exchange clients.

When formatting input for the JIS data exchanges the client must be aware of how the translations will affect the way the client's data is stored and displayed to other courts by the JIS applications. In particular if the client court application supports the full extended English character set that is commonly available on most personal computer systems, e.g. systems based on the Microsoft Windows software, then the client should perform some translation of the data to enable it to be correct and consistent when stored in the JIS applications, particularly in person and organization names and addresses.

#### Example:

- 1. If the client application contains the name "González" the accented "á" should be translated to an unmarked "a" before sending the name to JIS, e.g. "González" should be sent as "GONZALEZ". Otherwise the name "González" will be translated into the corrupted "GONZ LEZ".
- In fields that are not subjected to the additional translation, such as the case title, "González" will become the inconsistent "GONZáLEZ".

#### Output

When receiving output from a JIS data exchange the court should expect upper case data.

In JIS the name "González" is usually entered by court staff as "GONZALEZ". This is the form that will be

### Problematic effects of data translation in JIS applications.

sent out by AOC data exchanges.

Technical details:

The JIS and SCOMIS applications translate lower case English characters to upper case without error or warning before they are stored. Non-English lower case letters with diacritical marks are not translated to their upper case form. Non-English letters with diacritical marks are not translated to the unmarked form of the letter.

#### Exception:

Certain screens in the JIS and SCOMIS applications will accept mixed upper and lower case data.

#### Additional translation performed on certain database columns:

The following translations are applied to the JIS database columns listed in the table below:

First the lower case to upper case translation described above is performed by the JIS or SCOMIS application. Then the database management system performs a further translation on the columns listed in the table below to allow only the following subset of the character set:

abcdefghijklmnopgrstuvwxyz

ABCDEFGHIJKLMNOPQRSTUVWXYZ

1234567890

 $<>(){}^¢$-+=|_{k,...}^*?^* -^%~\#@'`"$  and underscore.

The bold hyphen (EBCDIC X'CA') is translated to the standard hyphen (EBCDIC X'60').

All other display and non-display characters in the extended English character set are translated to a *space* (EBCDIC X'40') without error or warning. In particular non-English language letters with discritical marks are translated to spaces.

Table Name	Table Description	Column Name	Column Description
AD AD AD CS INV ICH PER PHN PHN	Address Address Address Address Case Individual Individual Change History Person Telephone Number Telephone Number	AD_CTY_NM AD_TX_1 AD_TX_2 AD_ZIP_CD_NU CS_NU INV_DRV_LIC_NU INH_DRV_LIC_NU PER_NM PHN_ARA_NU PHN_PRE_NU	City Name Street Address Line 1 Street Address Line 2 ZIP Code Case Number Driver License Number Driver License Number Person Name Area Code Prefix
PHN PHN	Telephone Number Telephone Number	PHN_SUF_NU PHN_XTN_NU	Line Extension

These translations were in place when this was written in January 2012.

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Target changes:

Short term:

To prevent data corruption the DB2 triggers should be modified to translate lower case and upper case alphabetic characters with diacritical marks to the upper case unmarked version of the letter.

Medium term:

To improve data consistency in the legacy applications the general lower case to upper case translation should translate letters with diacritical marks to the unmarked version.

Long term:

In the future applications that accept, store, and display mixed case and Roman alphabet based foreign language characters must provide methods to compare and search on fields, primarily names, in a consistent manner. Example: an application should be able to search on the name "Gonzalez" and select variants such as "GONZALEZ" and "Gonza'lez" as possible matches.

Handling of non-Roman alphabet character sets supported by the Microsoft Windows software, e.g. Arabic, Cyrillic, Greek, etc., should be addressed but not necessarily supported by JIS applications.

#### **Expected Benefit:**



Problematic effects of data translation in JIS applications.

## Request ID: 127

- 1. Prevent data corruption in JIS applications.
- 2. Enable consistent storage of data in JIS applications.
- 3. Enable consistent exchange of data between JIS and local court and agency applications.